



#### We build our climate position on three pillars

## We invest for a clean, climate resilient future in developing countries

#### RESILIENCE

By resilience, we mean the capacity of individuals, economies and societies to cope with the effects – physical and economic – of climate change. Job creation and economic development enables such resilience.

The poor and vulnerable are the most affected by climate change.

Norfund's priority to the Least

Developed Countries (LDCs) and job creation helps make these groups more resilient to climate change.

#### **REDUCTION**

By reduction, we mean reducing or avoiding emissions to enable the transition to an energy system aligned with the Paris Agreement.

By investing in renewable energy, Norfund helps avoid emissions and facilitates the transition to a lowcarbon economy. We also enable access to clean energy.

#### RISK

By risk, we mean the physical risks, such as flooding, drought and cyclones, and transition risks, such as policy, technology and reputational risk, that impact companies. These risks can also be turned into opportunities.

By assessing material climate risks (physical and transition) for sectors, geographies and companies, we help our investees succeed.

#### Climate change informs our strategy and investment process

#### **INVEST IN CLIMATE SOLUTIONS**



- Continue investing in large-scale renewables
- Increase investments in greenfield, distributed generation and transmission
- Invest in waste management and water solutions

#### **AVOID FOSSIL FUELS**



- Exclude investments in oil and coal
- Exclude investments in gas, except gas-fired power where it supports an energy transition aligned with the Paris Agreement



## INTEGRATE CLIMATE ACROSS INVESTMENTS

- Map climate risks for all new investments
- Include climate requirements and action plans in investment terms when appropriate
- Use our role as owners to influence and support companies on climate



#### **BUILD CLIMATE RESILIENCE**

 Enable adaptation for people and communities by investing in Least Developed Countries and in Sub-Saharan Africa



#### **Continue investing in large-scale renewables**

#### THE PROBLEM

**79%** 

of businesses in Sub-Saharan Africa experience electrical outages1

#### **OUR SOLUTION**

This lack of reliable electricity hampers economic growth and poverty reduction. In developing countries. fossil fuel is the prevailing energy source.<sup>2</sup> Further, climate change could push 100 million people into poverty by 2030. Low-carbon solutions are needed to provide sustainable power

Clean Energy is Norfund's largest investment area, and we invest at least half of capital allocated in renewables

Target

#### **OUR IMPACT**

million tonnes CO<sub>2</sub> equivalents

<sup>&</sup>lt;sup>3</sup> Committed capital by end 2019



<sup>&</sup>lt;sup>2</sup> World Bank, 2015

### Increase investments in greenfield, distributed generation and transmission

#### THE PROBLEM

Clean energy penetration requires more than large-scale renewables. Million of households and businesses still rely on burning of biomass, diesel generators and other fossil sources for energy. Alternatives to grid-connected power is acutely needed, as well as new power plants and transmission lines to reach unelectrified villages.

billion people live without access to electricity

Mainly in Sub-Saharan Africa and South Asia.<sup>1</sup>

#### **OUR SOLUTION**

- **Greenfield:** Contributing to the building of new power plants
- Distributed generation: By providing households and industries with onsite electricity production, such as off-grid and mini-grid solutions
- **Transmission**: By interconnecting different parts of a country to the national power grid

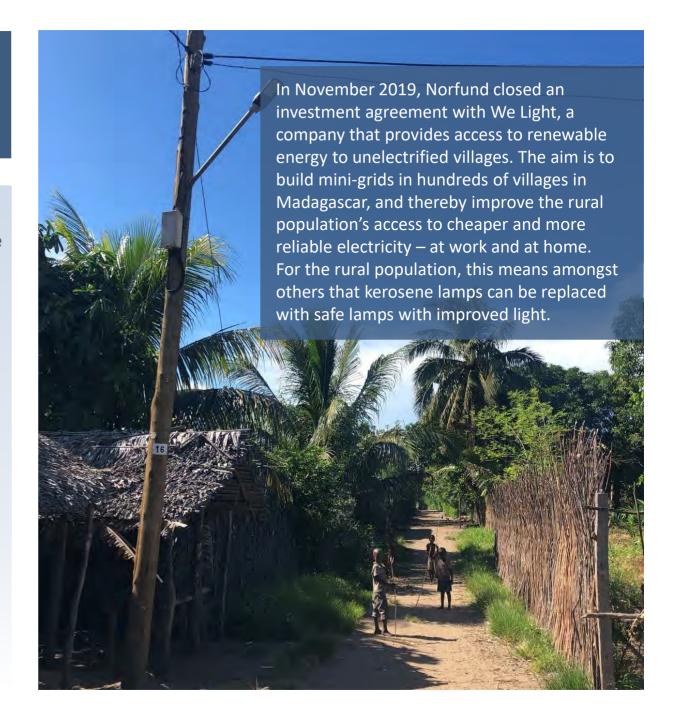
#### **OUR IMPACT**

We provide clean and reliable electricity to more households and businesses.

Our 2023 target:

1.5
MILLION NEW HOUSEHOLDS





#### Invest in waste management and water solutions

#### THE PROBLEM



- → Methane emissions and pollution from landfills
- → Risks to human health and safety
- → Vulnerability to extreme weather

#### **OUR SOLUTION**

Norfund is expanding into **waste management** and **water solutions**, build partnerships with professional, likeminded investors and make 6-10 investments by 2023.

#### **OUR IMPACT**

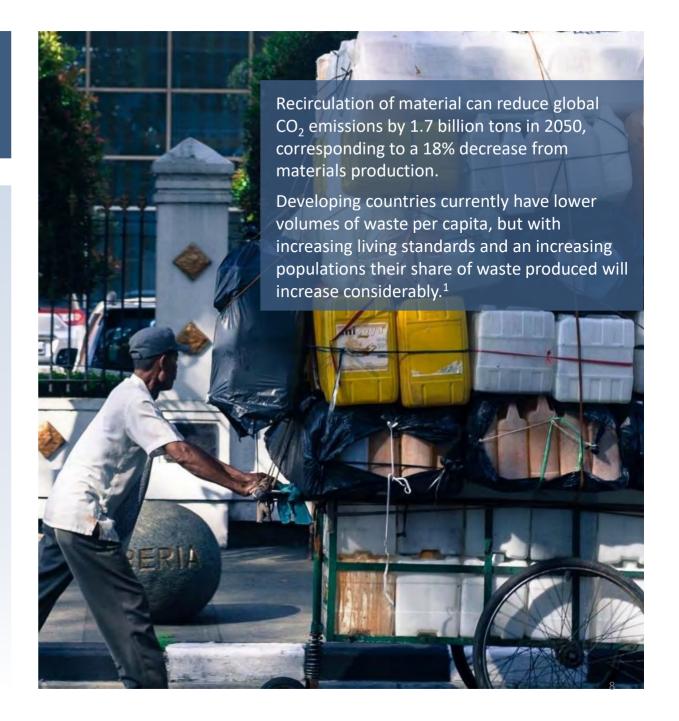


Waste management efficiently **prevents emissions** by saving energy in the processing of materials, reducing the flow of materials into landfills and the extraction of raw materials.<sup>3 4</sup>



Water solutions help creating more **climate resilient and livable communities** by limiting adverse impacts of drought or flooding.

<sup>2</sup> Global water undersupply of water. McKinsey, 2009



<sup>&</sup>lt;sup>1</sup> Total projected waste generation, SSA. World Bank, 2018

<sup>&</sup>lt;sup>3</sup> Ellen MacArthur Foundation, 2019

<sup>&</sup>lt;sup>4</sup> UNFCC, 2020



#### Exclude investments in oil and coal

#### THE PROBLEM

**Today**: Oil & coal accounts for <sup>3</sup>/<sub>4</sub> of global fossil-fuel CO<sub>2</sub> emissions<sup>1</sup>

**2050**: Net zero emissions to limit global warming



**Transition** to low-carbon economies is both a moral imperative and a financial risk



#### **OUR SOLUTION**

We exclude the financing of fossil fuels from our portfolio by refraining from any new direct investments in:



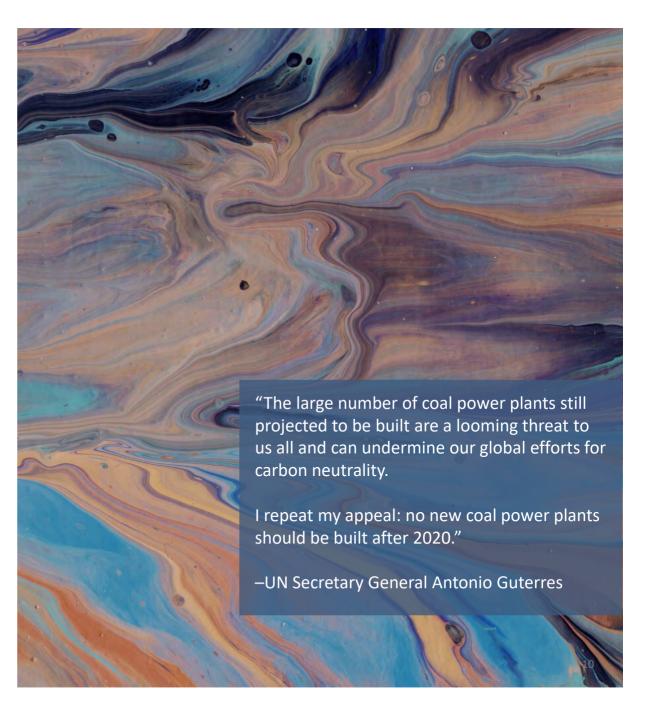
(up, mid & downstream)

#### **OUR IMPACT**

We support a **green transition**, thereby contributing to the Paris objective of net zero.

By excluding oil & coal we also reduce transition risk.

<sup>1</sup> 2014 estimates. Boden, T.A., G. Marland, and R.J. Andres, 2017



Exclude investments in gas, except gas-fired power where it supports an energy transition aligned with the Paris agreement

#### THE PROBLEM



The need for electricity is immense



Natural gas is a domestic and a source of income resource in Africa



Natural gas has lower emissions than oil & coal, but still represents large emissions

#### **OUR SOLUTION**

Gas has a role to play for development only when renewables are not yet an option. Therefore, we exclude investment in up- & midstream gas and have adopted a tool for ensuring that new investments in gas-to-power are Paris-aligned 1.







DOWNSTREAM

- Exploration
- Production
- Transport Storage
- facilities
- Gas-fired electricity generation

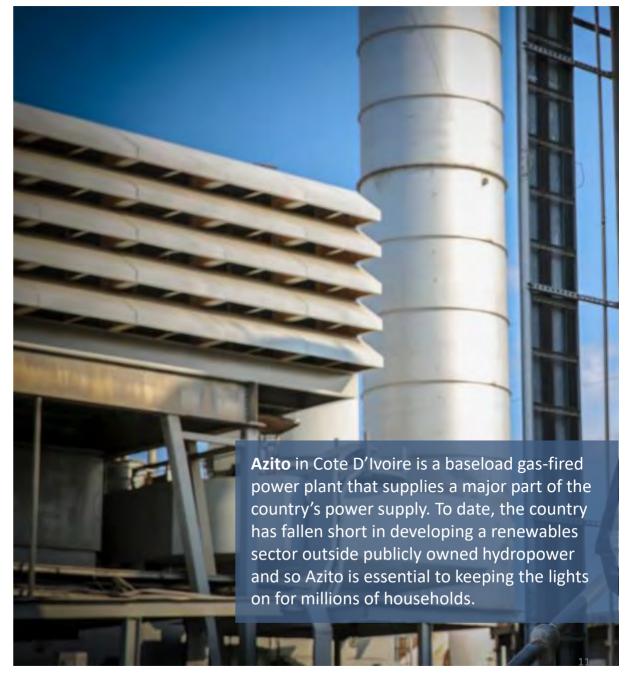




Allowed subject to requirements

#### **OUR IMPACT**

We support an energy system aligned with the Paris Agreement



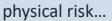
<sup>&</sup>lt;sup>1</sup> From 2030, new investments in gas-fired power will generally be excluded. Any subsequent new financing, in exceptional cases, will be clearly justified, specified, and publicly disclosed.



#### Map climate risks for all new investments

#### **PROBLEM**

To our investees. climate change translates to...



and business opportunities transition risk...







Companies will be exposed differently and may lack capacity to respond.

#### SOLUTION

We assess climate risks and opportunities, using a climate risk tool

1. Identify six main risk types

2. Assess investee exposure 3. Identify mitigating measures

4. Actively follow up and support

Physical risks: Storms, flooding, drought
Transition risks: legal/policy risk, market/technology risk, reputational risk

#### **IMPACT**

We build awareness and capacity in our investees to manage climate impacts, reducing financial risk and seizing climate-related business opportunities.



## Include climate requirements and action plans in investment terms when appropriate

#### **PROBLEM**

Although climate impact may be material and business relevant, it is often challenging to create appropriate incentives for companies to address the issue, in particular when facing several other pressing issues.

#### **SOLUTION**

We do not expect our investees to be "perfect" at investment but will design incentives and collaboratively work to improve.

**DEBT** 



#### Use of funds:

Dedicated financing of green activities, such as a bank's green lines to its clients



#### Covenants:

Requirements in investment agreements that borrower meet certain climate criteria



#### Pricing:

Lowering the interest rate if climate criteria are met, such as lowering emissions

#### **EQUITY**

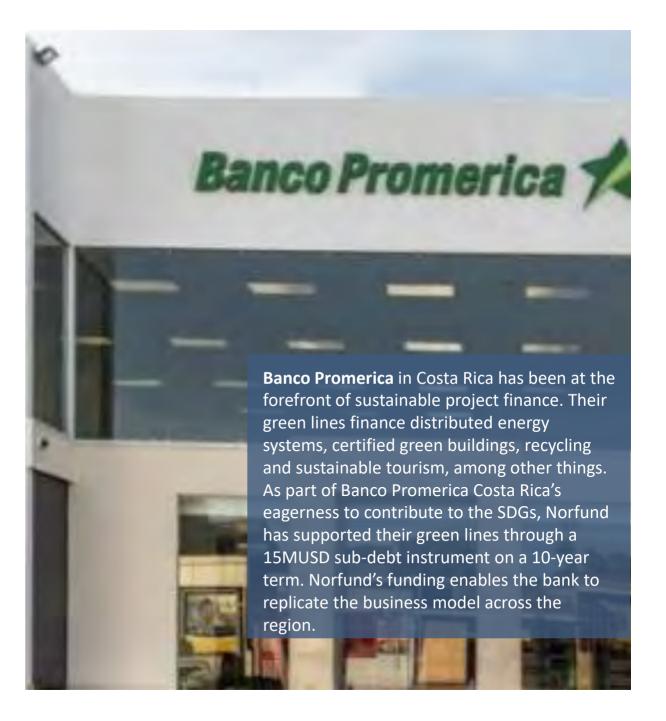


#### Climate action plans:

A plan for mitigating climate risks and install-ling adaptive capabilities

#### **IMPACT**

By setting clear climate incentives for investees, we encourage risk mitigation and resilience. This supports business development and translates to reduced financial risk for Norfund.



## Use our role as owners to influence and support companies on climate

#### **PROBLEM**

Climate change is not necessarily top of mind for companies, especially in our markets. Reasons may be financial, information or technical barriers within the company. Without adequately accounting for climate risk, investees may be exposed to climate risk such as flooding or regulation against carbon intensive activities.

#### **SOLUTION**

- Follow up climate action plans
- Influence and support company through board seats ►
- Dialogue with management
- Business Support

# Percentage of committed capital by 2019 around 70 board seats 62 % Equity Indirect equity (funds) Loans

#### **IMPACT**

Material climate risks are understood and managed by our investees, and incentives are in place where relevant. Also, we facilitate exits by making investees climate resilient and thereby more attractive to investors.

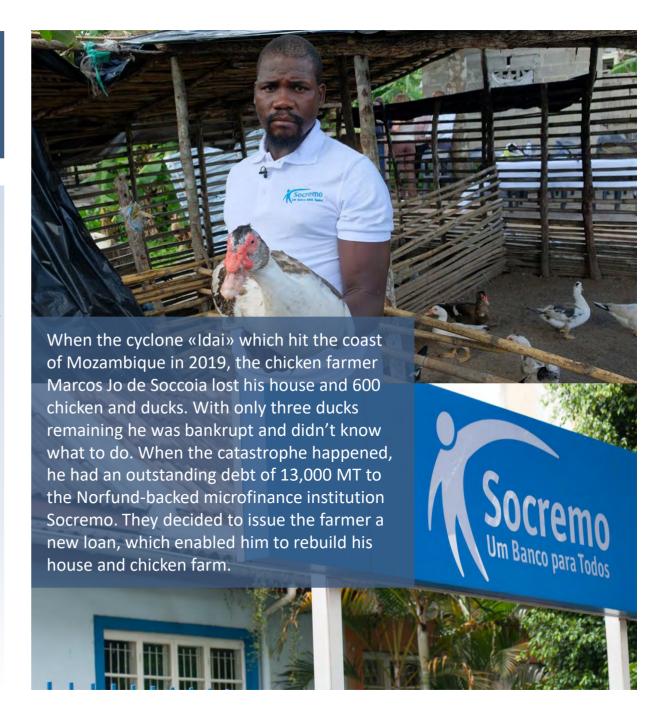




Enable adaptation for people and communities by investing in Least Developed Countries and Sub-Saharan Africa

#### **PROBLEM** Developing countries are the most vulnerable and least ready for climate change.<sup>1</sup> The ND-GAIN index ranks all countries on vulnerability and readiness > **SOLUTION** Poverty reduction is a key enabler of climate resiliènce. Norfund's geographic focus is Least Developed Countries (LDC) and Sub-Saharan Africa (SSA) Core countries LDC Platforms, strategic partners and funds SSA 53% **IMPACT**

We contribute to climate resilience & adaptation where needed the most.



<sup>&</sup>lt;sup>1</sup> University of Notre Dame Global Adaptation Index, 2018

<sup>&</sup>lt;sup>2</sup> Total portfolio as of 2019

## MOBILIZE, ENGAGE AND COMMUNICATE

## Mobilize investors, engage with experts and civil society, communicate our ambitions and impact

#### THE PROBLEM



Since our capital is limited, investing alone is insufficient



We are not experts on climate change and its impacts



Climate impact is difficult to measure and communicate clearly

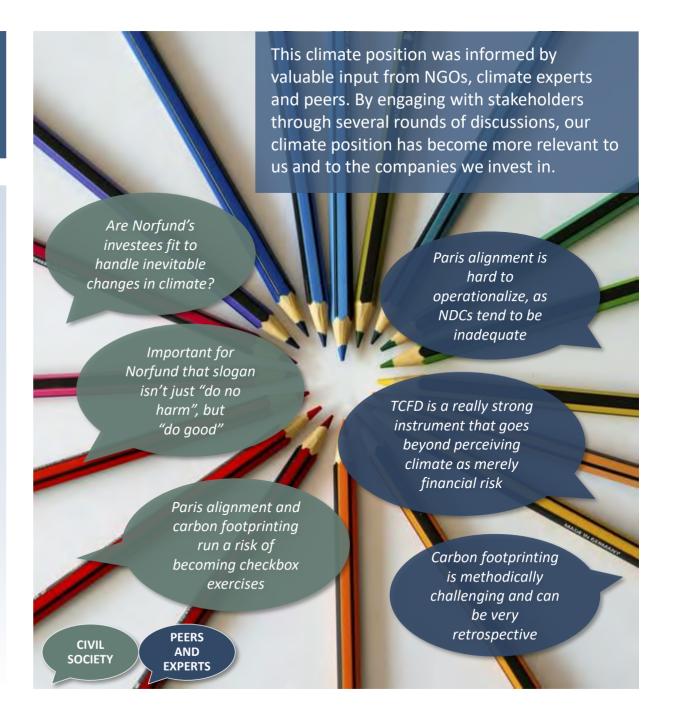
#### **OUR SOLUTION**

- Mobilize: As a minority investor, we attract other investors and lenders for investments in renewables and other related investments
- **2. Engage:** We engage with and learn from others on climate issues
- **3.** Communicate: We publish our climate position, ambitions and results to PRI<sup>1</sup>, in our reports/website and align with TCFD<sup>2</sup>

#### **OUR IMPACT**

Mobilised capital to climate investments in developing countries, open and effective learning with others and transparency of ambitions and impact.

<sup>1</sup> Principles for Responsible Investment



<sup>&</sup>lt;sup>2</sup> Task Force on Climate-Related Financial Disclosures

# Norfund